AN INVESTIGATION OF TRAINING METHODS USED BY PARASTATAL ORGANISATIONS IN KENYA A CASE STUDY OF KENYA SEED COMPANY LIMITED

BY

FANUEL ONYANGO OPOONDO

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DECLARATION

This is my original work and has never been presented before for Examination in any other university or institution for higher learning.

Fanuel O. Opondo  D53/OL/5377/03

Signature: FOpOnO Date: 31st 6/12011

Supervisors: Wilson A.P Otengah (PhD).

Signed: W. Otengah Date: 3rd 11/2011

Sociology Department

Chairman: Shadrack Bett

Signed: B Bett Date 3.11.2011

Department of Business Administrations
ABSTRACT

The purpose of the research was to investigate the training methods used by parastatal Organizations in this case Kenya Seed Company Limited with headquarters in Kitale Town (Trans Nzoia District) with a view to establishing the existence of the training methods in place, their effectiveness and availability of a training policy and suggesting the way forward so far as capacity building is concerned.

Most Government Departments and parastatals lack training guidelines (DPM 2005) and this does not augur on well in a fast changing environment. Kenya Seed Company Limited is one of the parastatals under the Ministry of Agriculture and it is not different from others where training programmes are not properly in place; the world’s business environment is fast changing with increasing competition that trained human capital is essential to meet global challenges. Thus the need to identify training programmes in place at KSC Limited. The main objectives of the research were to find out the training policy of the organization; to identify the training methods used; to investigate staff, incentives and involvement in training within the organization to identify the indicators of training effectiveness and to identify possible solutions. Relevant literature review was done under respective objective. Descriptive research design was used, 232 samples out of a population 665 were selected using stratified random sampling techniques. Purposive and convenience sampling approaches were used to identify the respondents. Data was collected through use of questionnaires, scheduled interviews and observations. Data was analyzed using descriptive statics and presentation done using tables, pie charts and bar graphs. The research revealed that more males than females are employed at Kenya Seed Company limited. Also, training methods in place i.e. on the job and off -the-job are in place but not well known to all employees the same to existence of training committees and guidelines. After training limited incentives are therefore given to the staffs. It was concluded that there is poor communication on training, lack of training policy, lack of incentives after training and general lack of proper coordination on issues related to training. Therefore, the following recommendations have been proposed, so as to help meet the training needs of KSC engagement of a training officer having a training policy communication involving all cadre of staff on issues related to training be put in place.